

Market View And The Way Forward

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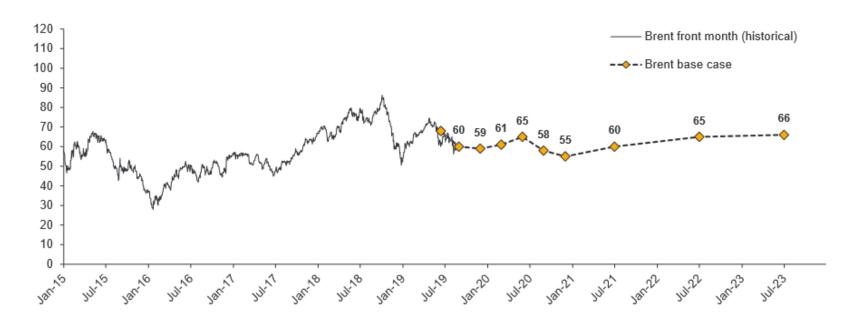
EVP Commercial And Strategy

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A View From Rystad Energy

Our base case oil price outlook calls for long term Brent price around 65 USD/bbl

ICE Brent historical prices and Rystad Energy forecasts USD per barrel

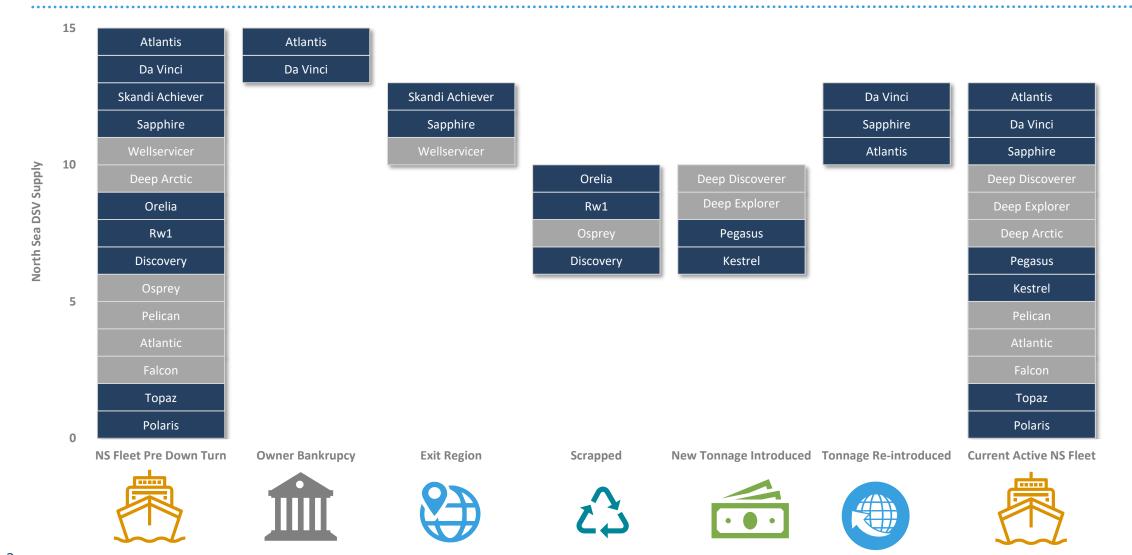


Oil price: Three essentials for a balanced 2020 oil market at \$60

- 1. OPEC+ cut extension through 2020
- 2. Positive IMO effect on crude demand (~1.0 million bpd)
- 3. No global recession (i.e., demand recovery)



North Sea DSV Supply Restored And Modernised



Norway Spec



Norway And UK Market



- Expect stable diving activity going forward, reduced from previous levels due to less CAPEX
- UK by far the largest diving market globally
- IMR diving provides stability
- Changing operatorships
- Diving as base case for SURF tie-ins
- Widespread client portfolio
- · Medium to low-end diving market
- Competitive

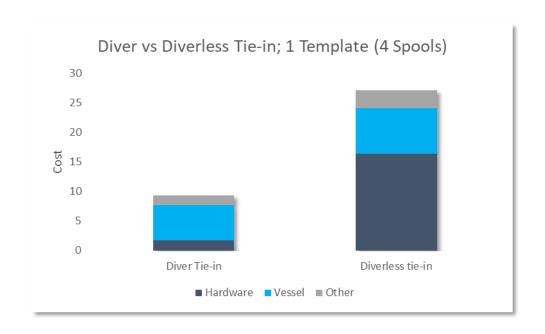


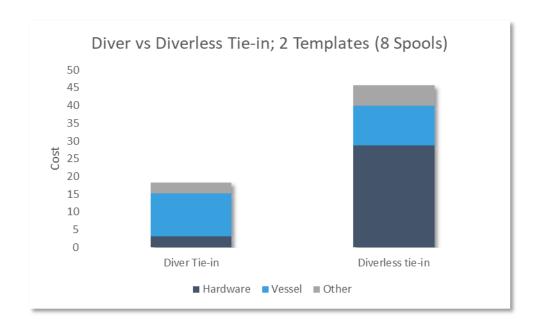
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- Expect stable diving activity going forward
- Total volume dictates 1-2 seasonal DSVs per year
- DSV activity mainly in combination with SURF activity. Limited/No IMR Diving
- Remote intervention as base case for SURF tie-ins mainly due to WD
- AkerBP and Equinor key enablers
- Entrance barrier due to regulations wrt support organisation and vessel spec
- · High-end diving market
- Competitive

Cost Will Determine Future Need for Diving





- Above examples are from a project for a North Sea client
- Concept evaluated at an early stage together with the client and suppliers
- Main savings to be made are on hardware
- Close cooperation with hardware supplier (S PS) is key for diving case
- In this case, diver assisted tie-ins represents a significant cost reduction

Closing

- Current North Sea Fleet has been replaced and modernised recent years
- No near term fleet investments expected
- Hardware standardisation potentially moving activity away from diving
- Early involvement and supplier-led solutions are key to cost reductions and diving inclusion in particular
- Diving will be required long term due to existing infrastructure and needs to be consciously sustained
- UK activity supports the Norwegian diving market
- Continued good safety track record on Diving operations is key

THANK YOU

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